
Novella Dugas

David Caldwell
Executive Counsel
Louisiana Department of Insurance
P. O. Box 94214
Baton Rouge, LA 70804-9214

Dear Mr. David Caldwell

I am writing this letter to let you know that I do not want Blue Cross Blue Shield of Louisiana sold to Anthem/Elevance. The sale of Blue Cross Blue Shield of Louisiana would be detrimental to stakeholders

Sincerely,



Novella Dugas

RECEIVED

SEP 26 2023

**Commissioner of Insurance
Legal Division**