

JON W. LOWRY  
46 TERN STREET  
NEW ORLEANS, LOUISIANA 70124

September 5, 2023

David Caldwell  
Louisiana Department of Insurance  
P. O. Box 94214  
Baton Rouge, LA 70804-9214

Dear Mr. Caldwell:

I am writing to inform you of my opposition to the Plan of Reorganization submitted by Blue Cross and Blue Shield of Louisiana. I do not believe that the change to a for-profit company would serve the interests of Louisiana consumers.

Respectfully,

*Jon W. Lowry, Ph.D.*  
Jon W. Lowry

**RECEIVED**  
SEP 18 2023  
Commissioner of Insurance  
Legal Division