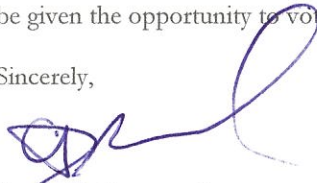

CAROLE D. BROUSSARD

David Caldwell
Executive Counsel
Louisiana Department of Insurance
P. O. Box 94214
Baton Rouge, LA 70804-9214

Dear Mr. David Caldwell

I am writing this letter to let you know that I do not want Blue Cross Blue Shield of Louisiana sold to Anthem/Elevance. The sale of Blue Cross Blue Shield of Louisiana would be detrimental to stakeholders. I am a stakeholder of Blue Cross Blue Shield of Louisiana. I don't want to see Blue Cross Blue Shield of Louisiana become a profit health company. Furthermore, stakeholders must be given the opportunity to vote whether we want to see this sale finalized.

Sincerely,



Carole D. Broussard

RECEIVED

SEP 29 2023

**Commissioner of Insurance
Legal Division**